# CORPORATE GOVERNANCE REPORT

STOCK CODE : 9148

**COMPANY NAME**: Advanced Packaging Technology (M) Bhd

FINANCIAL YEAR : December 31, 2020

#### **OUTLINE:**

**SECTION A – DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE**Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

# SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

#### SECTION A - DISCLOSURE ON MALAYSIAN CODE ON CORPORATE GOVERNANCE

Disclosures in this section are pursuant to Paragraph 15.25 of Bursa Malaysia Listing Requirements.

#### **Intended Outcome**

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

#### Practice 1.1

The board should set the company's strategic aims, ensure that the necessary resources are in place for the company to meet its objectives and review management performance. The board should set the company's values and standards, and ensure that its obligations to its shareholders and other stakeholders are understood and met.

Application	: Applied
Explanation on application of the practice	The roles and responsibilities of the Board of Directors of Advanced Packaging Technology (M) Bhd and various Board Committees are set out in the Board Charter and published on the Company's website at www.advancedpack.com.my.  The term of reference of the Audit Committee, Nomination Committee and Remuneration Committee are available at the above website. Other relevant information and details are also set out in the Corporate
	Governance Overview Statement ("CG Overview Statement") and Annual Report 2020.
Explanation for departure	
Large companies are requ to complete the columns	uired to complete the columns below. Non-large companies are encouraged below.
Measure	
Timeframe	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

# Practice 1.2

A Chairman of the board who is responsible for instilling good corporate governance practices, leadership and effectiveness of the board is appointed.

Application	:	Applied
Explanation on	:	Datuk Ismail bin Haji Ahmad was appointed as Chairman of the Board
application of the		on 31 May, 2018. The role and responsibilities of the Chairman are
practice		stated in the Board Charter which is available on the Company's website
		www.advancedpack.com.my and CG Overview Statement.
<b>Explanation for</b>	:	
departure		
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Large companies are rea		ad to complete the columns below. Non-large companies are encouraged
		ed to complete the columns below. Non-large companies are encouraged
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Measure	:	
Timeframe	:	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

# **Practice 1.3**The positions of Chairman and CEO are held by different individuals.

Application :	Applied
Explanation on : application of the practice	Datuk Ismail bin Haji Ahmad, an Independent Non-Executive Director was appointed as the Chairman of the Board on 31 May, 2018 while Mr Yeo Tek Ling was appointed on 01 January, 2020 as the current Managing Director.
	There is a clear and distinct division of duties and responsibilities between the Chairman and the Managing Director with their roles and responsibilities stated in the Board Charter.
Explanation for : departure	
Large companies are requi to complete the columns b	red to complete the columns below. Non-large companies are encouraged elow.
Measure :	
Timeframe :	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

# Practice 1.4

The board is supported by a suitably qualified and competent Company Secretary to provide sound governance advice, ensure adherence to rules and procedures, and advocate adoption of corporate governance best practices.

Application		Applied
Explanation on application of the practice	•	The Board is currently supported by two qualified Company Secretaries, namely Ms Leong Shiak Wan, a member of the Malaysian Institute of Chartered Secretaries and Administrators (MAICSA) and Puan Zuriati Binti Yaacob, a licenced secretary by the Companies Commission of Malaysia. Their duties and responsibilities as the Company Secretaries are stated in the Board Charter.
Explanation for departure	••	
Large companies are requ to complete the columns		ed to complete the columns below. Non-large companies are encouraged elow.
Measure	:	
Timeframe	:	

Every company is headed by a board, which assumes responsibility for the company's leadership and is collectively responsible for meeting the objectives and goals of the company.

# Practice 1.5

Directors receive meeting materials, which are complete and accurate within a reasonable period prior to the meeting. Upon conclusion of the meeting, the minutes are circulated in a timely manner.

Application	Applied
Explanation on	All meeting papers are circulated to the Directors a few days before
application of the	Directors' and Board Committees' meetings and moving forwards,
practice	management will endeavour to improve to meet the recommended five
	business days in advance of the meetings. Minutes are now circulated
	within one (1) month after the meeting instead of the previous practice
	of circulation before the next meeting.
Explanation for	
departure	
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	,
to complete the columns	below.
Measure	
Timeframe	

There is demarcation of responsibilities between the board, board committees and management.

There is clarity in the authority of the board, its committees and individual directors.

#### Practice 2.1

The board has a board charter which is periodically reviewed and published on the company's website. The board charter clearly identifies—

- the respective roles and responsibilities of the board, board committees, individual directors and management; and
- issues and decisions reserved for the board.

Application	:	Applied
Explanation on application of the practice	:	The Board Charter was adopted on 28 April, 2014 and is periodically reviewed. It is available on the Company's website at <a href="https://www.advancedpack.com.my">www.advancedpack.com.my</a> .
Explanation for departure	:	
Large companies are reto complete the column	•	red to complete the columns below. Non-large companies are encouraged elow.
Measure	:	
Timeframe	:	

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

#### **Practice 3.1**

The board establishes a Code of Conduct and Ethics for the company, and together with management implements its policies and procedures, which include managing conflicts of interest, preventing the abuse of power, corruption, insider trading and money laundering.

The Code of Conduct and Ethics is published on the company's website.

Application	Applied
Explanation on	The Board adopted the Code of Ethics for Company Directors issued by
application of the	the Companies Commission of Malaysia as published at its website at
practice	<u>www.ssm.com.my/code-ethics-company-directors</u> . The Company also
	issued ethics related codes and policies for Directors and employees
	and published them at its website at www.advancedpack.com.my.
Explanation for	
departure	
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged
to complete the columns	below.
Measure	
Timeframe	

The board is committed to promoting good business conduct and maintaining a healthy corporate culture that engenders integrity, transparency and fairness.

The board, management, employees and other stakeholders are clear on what is considered acceptable behaviour and practice in the company.

#### Practice 3.2

The board establishes reviews and together with management implements policies and procedures on whistleblowing.

Application	Applied
Explanation on application of the practice	The whistle-blowing policy is published on the Company's website at www.advancedpack.com.my.
Explanation for departure	
Large companies are real	ired to complete the columns below. Non-large companies are encouraged
to complete the columns	
Measure	
Timeframe	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

# **Practice 4.1**

At least half of the board comprises independent directors. For Large Companies, the board comprises a majority independent directors.

Application	:	Applied
Explanation on application of the practice	:	The Company has eight Directors as at 15 April, 2021 with one Executive Director and seven Non-Executive Directors, of whom four are Independent. An alternate director (Non-Independent Non-Executive) was appointed on 15 March, 2021.
Explanation for departure	:	
Large companies are rea	quir	red to complete the columns below. Non-large companies are encouraged
to complete the column	s bo	elow.
Measure	:	
Timeframe	:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

#### Practice 4.2

The tenure of an independent director does not exceed a cumulative term limit of nine years. Upon completion of the nine years, an independent director may continue to serve on the board as a non-independent director.

If the board intends to retain an independent director beyond nine years, it should justify and seek annual shareholders' approval. If the board continues to retain the independent director after the twelfth year, the board should seek annual shareholders' approval through a two-tier voting process.

Application	•	Applied - Two Tier Voting
Explanation on	:	The Board would continue to seek shareholders' approval in this coming
application of the		Annual General Meeting through a 2-tier voting process to retain three
• •		
practice		Independent Directors that have served more than twelve years,
		namely Dato' Haji Ghazali B. Mat Ariff, Mr. Mah Siew Seng and Mr. Ng
		Choo Tim.
Explanation for	:	
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Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

# Practice 4.3 - Step Up

The board has a policy which limits the tenure of its independent directors to nine years.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

# Practice 4.4

Appointment of board and senior management are based on objective criteria, merit and with due regard for diversity in skills, experience, age, cultural background and gender.

Explanation on : The Board has taken into consideration factors like age, qualification, capability, experience and mix of skills when making decision in the appointment of Director.  The Nomination Committee is tasked with the responsibility of assessing and recommending to the Board of suitably qualified candidates for appointment as Director.  Explanation for departure  Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.  Measure :		1
application of the practice capability, experience and mix of skills when making decision in the appointment of Director.  The Nomination Committee is tasked with the responsibility of assessing and recommending to the Board of suitably qualified candidates for appointment as Director.  Explanation for departure  Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.	Application :	Applied
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Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

# Practice 4.5

The board discloses in its annual report the company's policies on gender diversity, its targets and measures to meet those targets. For Large Companies, the board must have at least 30% women directors.

Application	••	Departure
Explanation on	:	
application of the		
practice		
Explanation for	:	The Board has not set any policy in regards to gender diversity for
departure		appointment of Directors.
		The Nomination Committee and the Board of Directors had deliberated
		before on the issue and concluded that the selection of candidate for
		directorship should preferably be based on qualification, skill, capability
		and experience of a person instead of merely gender.
		However, the Board is receptive to the appointment of suitably
		qualified women director when the timing is right and there is a
		vacancy.
Large companies are	e requir	ed to complete the columns below. Non-large companies are encouraged
to complete the colu	•	,
Measure	:	The Board will review from time to time.
Timeframe	•	
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Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

# Practice 4.6

In identifying candidates for appointment of directors, the board does not solely rely on recommendations from existing board members, management or major shareholders. The board utilises independent sources to identify suitably qualified candidates.

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Application	Applied	
Explanation on	The Nomination Committee and the Board have taken into account of	
application of the	various sources for recommendation to identify suitably qualified	
practice	candidates for appointment of future directors.	
Explanation for		
departure		
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged	
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Board decisions are made objectively in the best interests of the company taking into account diverse perspectives and insights.

# Practice 4.7

The Nominating Committee is chaired by an Independent Director or the Senior Independent Director.

Application	Applied	
Explanation on application of the practice	The Nomination Committee is currently chaired by the Senior Independent Director, Dato' Haji Ghazali B. Mat Ariff. He was appointed to the current position on 28 May, 2002.	
Explanation for departure		
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged	
to complete the columns below.		
Measure		
Timeframe		

Stakeholders are able to form an opinion on the overall effectiveness of the board and individual directors.

#### **Practice 5.1**

The board should undertake a formal and objective annual evaluation to determine the effectiveness of the board, its committees and each individual director. The board should disclose how the assessment was carried out and its outcome.

For Large Companies, the board engages independent experts periodically to facilitate objective and candid board evaluations.

Application	:	Applied
Explanation on	:	The Nomination Committee had carried out a review for 2020 the
application of the		effectiveness of the Board and Board Committee as well as the
practice		performance of individual Directors. The evaluation process was
practice		conducted using Board and Board Committee Evaluation Form,
		Directors' Evaluation Form, Board Skills Matrix Form and Independent
		Directors Self-Assessment Checklist. Directors filled up the relevant
		forms and returned the same to the Company Secretary for
		consolidation. The results were summarised and presented to the
		Nomination Committee for discussion, review and the decision made
		was being recorded.
		ü
		The Nomination Committee reported the same to the Board at the
		subsequent Board Meeting.
		subsequent board Meeting.
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Explanation for	:	
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Measure	:	
Timeframe	:	

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

#### Practice 6.1

The board has in place policies and procedures to determine the remuneration of directors and senior management, which takes into account the demands, complexities and performance of the company as well as skills and experience required. The policies and procedures are periodically reviewed and made available on the company's website.

Application :	Departure	
Explanation on : application of the practice		
Explanation for : departure	There is no written policy for the year under review. However, the factors or guidelines that have been taken into account by the Remuneration Committee in its meeting to determine remuneration of Directors and senior management include qualification, skill and experience, performance of the individual and the Company as well as the responsibilities of each individual.	
Large companies are requi	red to complete the columns below. Non-large companies are encouraged	
to complete the columns below.		
Measure :	The Board will review from time to time and consider the need to put	
	in place a written policy on remuneration of directors and senior management.	
Timeframe :		

The level and composition of remuneration of directors and senior management take into account the company's desire to attract and retain the right talent in the board and senior management to drive the company's long-term objectives.

Remuneration policies and decisions are made through a transparent and independent process.

#### Practice 6.2

The board has a Remuneration Committee to implement its policies and procedures on remuneration including reviewing and recommending matters relating to the remuneration of board and senior management.

The Committee has written Terms of Reference which deals with its authority and duties and these Terms are disclosed on the company's website.

Application	Applied	
Explanation on application of the practice	The Remuneration Committee's Terms of Reference is available at the Company's website at www.advancedpack.com.my.	
Explanation for departure		
Large companies are requ	red to complete the columns below. Non-large companies are encouraged	
to complete the columns below.		
Measure		
Timeframe		

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

#### **Practice 7.1**

There is detailed disclosure on named basis for the remuneration of individual directors. The remuneration breakdown of individual directors includes fees, salary, bonus, benefits in-kind and other emoluments.

Application :	Departure	
Explanation on : application of the practice		
Explanation for : departure	Details of individual director's remuneration are not disclosed because of the confidentiality and sensitivity of the disclosures.  However, the details of the Directors' remuneration received, receivable and inclusive of the recommended directors' fees in respect of the financial year ended 31 December 2020, distinguishing between Executive and Non-Executive Directors of the Company and in bands of	
	RM50, 000 are disclosed in the CG Overview Statement.	
Large companies are required to complete the columns below. Non-large companies are encouraged to complete the columns below.		
Measure :	The Board will review and consider from time to time to disclose in future on named basis the remuneration of the directors.	
Timeframe :		

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

#### Practice 7.2

The board discloses on a named basis the top five senior management's remuneration component including salary, bonus, benefits in-kind and other emoluments in bands of RM50,000.

Application	Donartura
Application :	Departure
Familian attack	
Explanation on :	
application of the	
practice	
Explanation for :	There is no disclose on remuneration of the top 5 senior management
departure	personnel mainly due to the confidentiality and sensitivity of the issue
•	which may cause disunity among the management team and affect
	working morale.
	working morale.
	Moreover, such disclosure will also give rise to recruitment and talent
	retention issues.
Large companies are requi	red to complete the columns below. Non-large companies are encouraged
to complete the columns b	
	CIOW.
Measure :	The Board will review and consider to disclose in future on named basis
	in future the remuneration in bands of RM50,000 of the top 5 senior
	management.
Timeframe :	

Stakeholders are able to assess whether the remuneration of directors and senior management is commensurate with their individual performance, taking into consideration the company's performance.

# Practice 7.3 - Step Up

Companies are encouraged to fully disclose the detailed remuneration of each member of senior management on a named basis.

Application	:	Not Adopted
Explanation on adoption of the practice	:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

# **Practice 8.1**

The Chairman of the Audit Committee is not the Chairman of the board.

Application	:	Applied
Explanation on	:	Datuk Ismail bin Haji Ahmad is the Chairman of the Board while Dato'
application of the		Haji Ghazali B. Mat Ariff is the Chairman of the Audit Committee.
practice		
Explanation for	:	
departure		
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to complete the columns below.		
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Measure	:	
Timeframe	:	

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

#### **Practice 8.2**

The Audit Committee has a policy that requires a former key audit partner to observe a coolingoff period of at least two years before being appointed as a member of the Audit Committee.

Application :	Applied	
Explanation on : application of the practice	The Audit Committee has a written policy that requires a former audit partner to observe a cooling-off period of at least 2 years before being appointed as Audit Committee member as set out in the Term of Reference of the Audit Committee.  The Company has so far never appointed any former audit partner to	
	the Board.	
Explanation for : departure		
Large companies are requi	ired to complete the columns below. Non-large companies are encouraged	
to complete the columns below.		
Measure :		
Timeframe :		

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

#### **Practice 8.3**

The Audit Committee has policies and procedures to assess the suitability, objectivity and independence of the external auditor.

Application	: Applied	
Explanation on application of the practice	The Audit Committee has deliberated and assessed on the issues of suitability, objectivity, competency and independence of external auditors during its meeting.	
Explanation for departure		
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged	
to complete the columns below.		
Measure		
Timeframe		

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

# Practice 8.4 - Step Up

The Audit Committee should comprise solely of Independent Directors.

Application	:	Adopted
Explanation on adoption of the practice	:	All the three members of the Audit Committee are Independent Non- Executive Directors and their details are disclosed in the directors' profile section of the Annual Report 2020.

There is an effective and independent Audit Committee.

The board is able to objectively review the Audit Committee's findings and recommendations. The company's financial statement is a reliable source of information.

#### Practice 8.5

Collectively, the Audit Committee should possess a wide range of necessary skills to discharge its duties. All members should be financially literate and are able to understand matters under the purview of the Audit Committee including the financial reporting process.

All members of the Audit Committee should undertake continuous professional development to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

Application	:	Applied
Explanation on application of the practice  Explanation for departure	:	All the three Audit Committee members have different qualification, expertise and experience. One qualified lawyer, one qualified professional accountant/auditor and the third one is an ex-senior government officer and turned corporate director.  They also have knowledge on the business operations of the Company.  As such, they possess a mixed range of necessary skills and experience to discharge their duties and responsibilities as Audit Committee Members. As a qualified professional accountant, Mr Mah Siew Seng possesses accounting and financial knowledge to provide satisfactory input on financial matters during meetings. Both Dato' Haji Ghazali B. Mat Ariff and Mr. Mah Siew Seng had attended training programmes in 2020.
Large companies are to complete the colur	•	red to complete the columns below. Non-large companies are encouraged elow.
Measure	:	
Timeframe	:	

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

# **Practice 9.1**The board should establish an effective risk management and internal control framework.

Application	:	Applied
Explanation on application of the practice	:	The information of the risk management and internal control framework are disclosed in the Statement on Risk Management and Internal Control as set out in the Annual Report 2020.
Explanation for departure	:	
Large companies are red to complete the column	•	ed to complete the columns below. Non-large companies are encouraged clow.
Measure	:	
Timeframe	:	

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

#### Practice 9.2

The board should disclose the features of its risk management and internal control framework, and the adequacy and effectiveness of this framework.

Application	:	Applied
Explanation on	:	The features of the risk management and internal central framework
•	•	The features of the risk management and internal control framework
application of the		are disclosed in the Statement on Risk Management and Internal
practice		Control as set out in the Annual Report 2020.
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Explanation for	:	
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Measure	:	
Timeframe		

Companies make informed decisions about the level of risk they want to take and implement necessary controls to pursue their objectives.

The board is provided with reasonable assurance that adverse impact arising from a foreseeable future event or situation on the company's objectives is mitigated and managed.

#### Practice 9.3 - Step Up

The board establishes a Risk Management Committee, which comprises a majority of independent directors, to oversee the company's risk management framework and policies.

Application :	Not Adopted
Explanation on : adoption of the practice	

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

# Practice 10.1

The Audit Committee should ensure that the internal audit function is effective and able to function independently.

Application :	Applied
Explanation on : application of the practice	The Company outsourced the Internal Audit function to Wensen Consulting Asia (M) Sdn Bhd in 2020 to review certain functional areas to ensure best practices are adopted in internal control by the Company. It reports directly to the Audit Committee.  The internal audit function adopts a risk-based approach and prepares its audit strategy and plan based on the risk profiles of the business
	operations.  This approach assists the Board /Audit Committee in obtaining assurance on a regular review and appraisal of the adequacy, integrity and effectiveness of the system of internal control.
Explanation for : departure	
Large companies are requito complete the columns b	red to complete the columns below. Non-large companies are encouraged below.
Measure :	
Timeframe :	

Companies have an effective governance, risk management and internal control framework and stakeholders are able to assess the effectiveness of such a framework.

#### Practice 10.2

The board should disclose-

- whether internal audit personnel are free from any relationships or conflicts of interest,
   which could impair their objectivity and independence;
- the number of resources in the internal audit department;
- name and qualification of the person responsible for internal audit; and
- whether the internal audit function is carried out in accordance with a recognised framework.

Application	:	Applied
Explanation on application of the practice	•	The information on the Internal Audit function is included in the Statement on Risk Management and Internal Control as set out in the Annual Report 2020.
Explanation for departure	:	
Large companies are rea	uir	ed to complete the columns below. Non-large companies are encouraged
to complete the columns		
Measure		
Timeframe	:	

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

#### Practice 11.1

The board ensures there is effective, transparent and regular communication with its stakeholders.

Application	:	Applied
Explanation on application of the practice	:	The Board ensures the timely release of announcement, quarterly and annual financial results, annual reports, circulars and notice of meeting which provides shareholders with regular and updated information of the Company.
		Information is made available to the shareholders and investing public through timely dissemination of all material information. As such, Shareholders and members of the public can obtain online information in respect of the full Annual Report, financial statements and announcements from both the websites of Bursa Malaysia Securities Berhad and the Company. The Company's website atwww.advancedpack.com.my also provides more information to the public for better understanding of the Company and its business.  At the Annual General Meeting (AGM), shareholders are encouraged and given the opportunity to participate in asking relevant questions pertaining to the Company and its business. AGM is also the platform that will enable shareholders to gain better insights of the Company's business and operations as well as its future prospect.
Explanation for departure	:	
Large companies are re to complete the column	•	red to complete the columns below. Non-large companies are encouraged elow.
Measure	:	
Timeframe	:	

There is continuous communication between the company and stakeholders to facilitate mutual understanding of each other's objectives and expectations.

Stakeholders are able to make informed decisions with respect to the business of the company, its policies on governance, the environment and social responsibility.

#### Practice 11.2

Large companies are encouraged to adopt integrated reporting based on a globally recognised framework.

Application	:	Departure
Explanation on application of the practice	:	
Explanation for departure	:	It is not applicable as the Company is not a large company as defined in MCCG.
Large companies are reg	uir	ed to complete the columns below. Non-large companies are encouraged
to complete the columns		
Measure	:	
Timeframe	:	

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

# Practice 12.1

Notice for an Annual General Meeting should be given to the shareholders at least 28 days prior to the meeting.

Application	Applied
Explanation on	The Company is giving its shareholders a 28-day notice for Annual
•	
application of the	General Meeting to be held on 25 May, 2021 prior to meeting so as to
practice	give sufficient time for shareholders to consider the resolutions.
Explanation for	
departure	
acpartare	
Large companies are requ	ired to complete the columns below. Non-large companies are encouraged
to complete the columns	helow.
Measure	
Wicusarc	
Timeframe	

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

# Practice 12.2

All directors attend General Meetings. The Chair of the Audit, Nominating, Risk Management and other committees provide meaningful response to questions addressed to them.

Application :	Applied
Explanation on :	All Directors including the Chairman of the Audit, Nominating and
application of the	Remuneration Committees had attended the previous year AGM 2020.
practice	All Directors including the Chair of the above Committees are expected
	to attend the forthcoming AGM to be held on 25 May, 2021.
Explanation for :	
departure	
Large companies are requi	ired to complete the columns below. Non-large companies are encouraged
to complete the columns b	pelow.
Measure :	
Timeframe :	

Shareholders are able to participate, engage the board and senior management effectively and make informed voting decisions at General Meetings.

# Practice 12.3

Listed companies with a large number of shareholders or which have meetings in remote locations should leverage technology to facilitate—

- including voting in absentia; and
- remote shareholders' participation at General Meetings.

Application		Applied
Application	•	Applied
Explanation on application of the practice		The Company's AGM has always been held at a venue which is easily accessible at Bandar Baru Bangi, Selangor. As the Company has a small number of shareholders, it has not been using technology to facilitate remote shareholders' participation in AGM and voting.
		Shareholders are entitled to appoint proxy to attend meeting and vote on their behalf in their absence.
Explanation for	$\overline{\cdot}$	
departure		
departure		
Large companies are rea	uir	ed to complete the columns below. Non-large companies are encouraged
to complete the columns		
to complete the columns	De	now.
Measure	:	
	-	
Timeframe	:	

# SECTION B – DISCLOSURES ON CORPORATE GOVERNANCE PRACTICES PERSUANT CORPORATE GOVERNANCE GUIDELINES ISSUED BY BANK NEGARA MALAYSIA

Disclosures in this section are pursuant to Appendix 4 (Corporate Governance Disclosures) of the Corporate Governance Guidelines issued by Bank Negara Malaysia. This section is only applicable for financial institutions or any other institutions that are listed on the Exchange that are required to comply with the above Guidelines.

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